

## IALA COUNCIL 63<sup>rd</sup> session



13–16 December 2016  
IALA Headquarters

### 12 – IALA WORLD-WIDE ACADEMY

#### 12.2 – Future actions

##### Introductory note to WWA Master Plan 2017-2020

Note by the WWA

#### 1. INTRODUCTION

The first Master Plan covered the four year period ending in 2016. However the output of The Academy exceeded expectations. A decision was therefore taken at the 6<sup>th</sup> Academy Board Meeting in April 2014 to review its strategy and produce a new Master Plan covering the five year period 1<sup>st</sup> ending in December 2019. With the Academy still maturing rapidly and with the new Dean taking up his appointment in September 2016, the Board decided at its 10<sup>th</sup> meeting in April 2016 to conduct a complete review of the Academy's strategy based on its revised aims and functions. It is proposed that the third Master Plan will outline the Academy's strategy for the period 1 January 2017 to the end of December 2020.

#### 2. PROPOSED CHANGES TO THE EXISTING STRATEGY

The first and second Master Plans were based on four stages for capacity building – the so called “4As” process. This was firstly to make States *aware* of their obligations under international law before conducting technical needs *assessment* missions to target States which would produce recommendations that the State would *analyse* before taking *action* to put the recommendations into place. By mid-2016, the majority of nations were or had been made aware of their obligations. This Master Plan therefore proposes to replace the 4A process by a simplified 2 stage process – **missions** and **reviews**.

The second Master Plan developed a revised list of nations whose capacity to provide effective aids to navigation and services for the safety of navigation required significant building. The rationale behind the list of “target” States in 2014 was based on the United Nations list of 48 Least Developed Countries (LDC) and the International Monetary Fund (IMF) list of Developing Economies. Land-locked nations were discounted. IALA national members, including those on the LDC list were then removed as it was expected that they could develop capacity by interaction through its Committee Structure or by specific requests to The Academy. However experience has shown that a more objective review of the maturity of maritime management and volume of traffic and degree of risk in all 155 independent coastal States in the 5 Continental regions was required.

The new strategy analyses all coastal States and group them into 5 categories from those with the smallest need of the Academy's services to those with the greatest need. The last group will form the revised list of target States. An initial assessment has shown that the number of target States is expected to remain much as it is at the end of 2016, or about 45% of all coastal nations.

#### 3. THE COUNCIL IS REQUESTED TO

**Note** the IALA WWA.Board.Master Plan/03/2016 that is at input paper C63-12.2.1.